



Code of Business Conduct and Ethics



Code of Business Conduct and Ethics

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A Message from Brad Barron

I am blessed to have the good fortune to lead a company like NuStar. One of the things that makes NuStar a great company is the culture that Bill Greehey created. In our culture, we treat everyone with respect, we give back to our communities, we protect the environment and we demand that all of our employees hold themselves and others to the highest ethical standards.

Ethical behavior is part of our foundation. It is who we are. That's why I expect each and every NuStar employee to read, understand and agree to abide by the Code of Conduct. The Code is not just a collection of rules or another form to flip through and file away: it's a description of what Mr. Greehey, your coworkers and I expect of you.

Our reputation for ethical conduct is critical to our success. It defines our relationships with our vendors, our unitholders and our employees. A reputation takes years to build, but it can be demolished in a second. Each day, when we come to work in the morning and throughout the day, each of us must keep in mind that just one unethical decision can have a devastating impact on NuStar's reputation and its future success. That is why it is an important part of every employee's job to hold themselves and others to high ethical standards.

Our company is much more than a collection of pipelines and terminals: as Mr. Greehey has always said, NuStar's #1 asset is our employees. I agree. I believe that NuStar's employees are the best in the industry because our employees are both excellent and ethical.

Thank you for making NuStar such a great place to work. I know you will join me in fostering and nurturing the culture of excellence and ethical behavior that Mr. Greehey set.

A handwritten signature in black ink, appearing to read "Brad Barron".



At NuStar, our culture is built on our nine Guiding Principles. We believe that these principles are the foundation for NuStar's success and have helped us to recruit and retain our employees and make NuStar a great place to work.

NuStar Guiding Principles

- 1. Safety- Take care of yourself, others and the environment.**
- 2. Integrity- Be honest at all times.**
- 3. Commitment- Work hard and take responsibility.**
- 4. Make a Difference- Make a difference in your job and your community.**
- 5. Teamwork- Be helpful and seek help from others when you need it.**
- 6. Respect- Be respectful of others at all times.**
- 7. Communication- Make sure people know what they need to know and when they need to know it.**
- 8. Excellence- Expect the best from yourself and from each other.**
- 9. Pride- Take pride in everything you do.**



Acting with Integrity

Our Code

Our Code of Business Conduct and Ethics reflects our Guiding Principles and serves as the foundation for other NuStar policies. The Code sets forth our expectations for how we will conduct ourselves, with regard to each other, the environment, our communities, our customers and our suppliers/vendors. We are each obligated to uphold NuStar's ethical standards, and we expect all employees and contract staff of NuStar Energy L.P. and its subsidiaries, as well as the members of our Board of Directors, to comply with our Code and applicable laws and NuStar policies.

What Is Expected of Everyone at NuStar

Comply With the Code, the Law and NuStar Policies

- Understand and comply with the Code and applicable law and NuStar policies.
- Use good judgment and avoid even the appearance of improper behavior.
- Keep NuStar's Guiding Principles in mind at all times.

Think Before Acting, and Ask for Guidance

If in doubt about what to do, we must ask:

- Is it consistent with the Code and NuStar's Guiding Principles?
- Is it ethical?
- Is it legal?
- Is it consistent with NuStar's policies?
- Will it reflect well on NuStar?
- Would we want to read about it in the newspaper?

If the answer is "No" to any of these questions, don't do it.



Acting with Integrity

What Is Expected of Everyone at NuStar (continued)

[How to Ask for Guidance](#)

If we don't know the right course of action, we must ask for guidance. The Code tries to capture many of the situations that we might encounter but cannot address every circumstance. When we have questions, we can seek help from any of the following:

- A supervisor or other member of management
- The [Governance, Ethics & Compliance Officer](#)
- The Human Resources Department

Or we can use [EthicsPoint](#):

- Call: 1-877-707-8685 (For Mexico: 001-877-707-8685)
- On the web: nustarenergy.ethicspoint.com

Questions of law and business ethics don't always have simple answers. If we are uncertain of how the Code applies to a particular situation, we must ask before we act.

Note on the Glossary and Referenced Policies:

Throughout the Code, certain words and phrases appear in [blue](#). These terms are defined in the Glossary at the end of this document.

Terms in *blue italics* are NuStar policies accessible through the [NuStar Ethics intranet page](#) or another specified location on NuStar's intranet site.



Acting with Integrity

Additional Expectations for Managers

Promote a Culture of Ethics and Compliance

Managers should at all times model appropriate conduct. Managers should:

- Model behavior consistent with the Code and other NuStar policies.
- Ensure that the people they supervise understand their responsibilities under the Code and other NuStar policies.
- Take opportunities to discuss the Code and reinforce the importance of ethics and compliance.
- Create an environment where everyone feels comfortable raising concerns.
- Continuously evaluate each employee's commitment to the Code and other NuStar policies.
- Never encourage, direct or permit achieving business results at the expense of ethical conduct or compliance with the Code, and applicable law and NuStar policies.
- Always act to stop violations of the Code, the law or other NuStar policies.

Respond to Questions and Concerns

If approached with a question or concern related to the Code, managers must listen carefully and answer the questions if possible. Consult a supervisor, the [Governance, Ethics & Compliance Officer](#) or the Human Resources Department for help answering difficult questions. If a concern seems to require investigation under the Code, managers should contact the [Governance, Ethics & Compliance Officer](#) immediately.



Integrity in the Company

NuStar encourages all personnel to raise any concerns over questionable conduct that may violate the Code, the law or NuStar policies to a supervisor, the Governance, Ethics & Compliance Officer, the Human Resources Department or through EthicsPoint.

Anonymity and Confidentiality

While we have the option to remain anonymous when we make a report, identifying ourselves when reporting will better facilitate communication. The NuStar personnel investigating the report will take every reasonable precaution to keep a reporting person's identity confidential, consistent with conducting a thorough and fair investigation. To help maintain confidentiality, avoid discussing these issues, or any investigation, with others. Because we strive to maintain strict confidentiality in all investigations, it may not be possible to inform all participants of the outcome of an investigation.

Investigations

NuStar takes all reports of possible misconduct seriously. The matter will be investigated confidentially, management will make a determination whether the Code, the law or NuStar policy has been violated, and appropriate corrective action will be taken. Each of us has an obligation to cooperate fully in Code investigations and to answer all questions completely and honestly.

No Retaliation

NuStar will not retaliate against anyone who reports or participates in an investigation of a possible violation of the Code. However, if an employee intentionally provides false information, he or she may be subject to discipline.

If we are faced with a situation where we know of someone who has raised a concern or provided information in an investigation, we must continue to treat the person with courtesy and respect. Report any evidence of retaliation to a supervisor, the Human Resources Department, the [Governance, Ethics & Compliance Officer](#), the Legal Department, any member of NuStar's senior management or through [EthicsPoint](#).

Making False Accusations

We are all expected to raise any concerns honestly, and it is a violation of the Code to knowingly make a false accusation, lie to investigators or interfere or refuse to cooperate with a Code investigation. Honest reporting does not mean that we have to *be right* when we raise a concern; we just have to *believe* that the information we are providing is accurate.



Integrity in the Company

Financial Integrity

Financial integrity and fiscal responsibility are core aspects of corporate professionalism. This is more than accurate reporting of NuStar's financial information, although that, of course, is very important. The money we spend on behalf of NuStar is not ours; it's the company's and, ultimately, our unitholders.' Each of us- not just those working in the Accounting and Finance Departments- has a role in making sure that we spend NuStar's money appropriately, we keep complete and accurate financial records and we adhere to NuStar's internal controls. This matters every time we conduct business with a [supplier/vendor](#) or [customer](#), charge something on a Purchase Card, sign a new business contract or enter into deals on NuStar's behalf.

To ensure we get this right, NuStar maintains a system of internal controls to reinforce our compliance with accounting, legal, tax and other regulatory requirements at every NuStar location.

We are expected to stay in full compliance with our system of internal controls. Contact the [Governance, Ethics & Compliance Officer](#) with any questions.



Integrity in the Company

Business and Financial Records

We must ensure the accuracy of all NuStar business and financial records. These include not only financial accounts, but other records such as quality reports, time records, expense reports and those containing personal information including submissions such as benefits claim forms and resumés.

- Always record and classify transactions in the proper accounting period and in the appropriate account and department. Do not delay or accelerate the recording of revenue or expenses to meet budgetary goals.
- Estimates and accruals must be supported by appropriate documentation and be based on our best judgment.
- Ensure that all reports to regulatory authorities are full, fair, accurate, timely and understandable.
- Never falsify any document.
- Do not distort the true nature of any transaction.
- Never enable another person's efforts to evade taxes or subvert local currency laws. For this reason, payments generally must be made only to the person or firm that actually provided the goods or services.

NuStar's President & Chief Executive Officer, its Chief Financial Officer and its Principal Accounting Officer are legally responsible for the accuracy of NuStar's publicly filed financial information. They count on each of us to be diligent in making sure that information within our control is not only properly recorded but is also fully, fairly and accurately communicated in a timely fashion to appropriate NuStar personnel.



Integrity in the Company

Approval Authority and Review of Contracts

[Who can sign contracts?](#)

Our Board of Directors has delegated its authority to approve certain types of transactions of certain sizes, as well as the associated contracts, to NuStar's officers, as more specifically provided in our [Approval Authority Policy](#), which is accessible through the [NuStar Ethics intranet page](#).

Only individuals serving as Vice Presidents or in more senior positions and with sufficient authority may sign contracts or otherwise enter into agreements on behalf of NuStar, unless that authorized person has specifically delegated authority to another employee for such contracts. The [Limits of Authority](#) database contains each employee's level of approval authority, and can be accessed through the [NuStar Ethics intranet page](#). In addition, the individual must also have authority to enter into agreements on behalf of the applicable NuStar entity. The names of the officers of each NuStar entity are available in the Officer and Director Manual, which is located on the intranet on the Legal Department page.

[When may a contract be signed?](#)

Before a contract is ready to be signed, it must be reviewed by representatives of various NuStar departments, as detailed in our [Contracts Policy](#), accessible through the [NuStar Ethics intranet page](#). No contract, other than forms approved by the Legal Department, may be signed without review by the Legal Department.



Integrity in the Company

NuStar's Assets

We must protect NuStar's assets, and use those assets in the manner intended.

Do not use [NuStar's assets](#) for personal benefit or the benefit of anyone other than NuStar.

- Use common sense. For example, the occasional personal phone call or e-mail from your workplace is acceptable. Excessive personal calls or e-mail is a misuse of assets.
- NuStar policy may allow limited personal use of certain assets, such as a company car or wireless communication device. We should always check relevant policies to ensure that [NuStar's assets](#) are used as intended.

Theft of NuStar's assets—theft, which can include unauthorized removal of NuStar equipment or information, or theft through embezzlement or intentional misreporting of time or expenses, may result in termination of employment and criminal prosecution. NuStar also treats workplace theft of assets belonging to other employees in the same way it treats theft of [NuStar's assets](#).

The use of NuStar's assets outside of company responsibilities—such as using NuStar work product in an outside venture, or using NuStar materials or equipment to support personal interests—requires prior written approval from the [Governance, Ethics & Compliance Officer](#). If there is any significant change in the previously approved circumstances, it is your responsibility to request re-approval by the [Governance, Ethics & Compliance Officer](#).



Integrity in the Company

NuStar's Assets (continued)

Use of Time, Equipment and Other Assets

- Our work hours should be spent for NuStar's business and authorized charitable activities. We must not engage in personal activities that interfere with our job responsibilities during work hours.
- NuStar equipment and assets should be used for the business purpose for which the item was purchased. We must not use NuStar computers and equipment for outside businesses, or for illegal or unethical activities such as gambling, pornography or other offensive subject matter. Refer to the NuStar [Technology Acceptable Use Policy](#) accessible through the [NuStar Ethics intranet page](#) for additional information and guidance.
- We must not take any opportunity for financial gain that we learned of through NuStar or through the use of NuStar's property or information.

Examples of NuStar's Assets:

- Money
- Company products or services
- Work product
- Your paid time at work
- Computer systems and software
- Telephones
- Wireless communication devices
- Equipment
- Photocopiers
- Vehicles
- Proprietary information
- Trademarks



Integrity in the Company

NuStar's Assets (continued)

EXAMPLES

Use of Equipment

An employee used NuStar computers and equipment, as well as time at work, to design and print menus for her family's restaurant. The employee misused [NuStar's assets](#).

Teaching

Q: I am an engineer and have volunteered to teach a course on engineering at a local college. I believe that my students would benefit from a discussion of NuStar's capital projects. Can I discuss this work in class?

A: Only with prior approval from the [Governance, Ethics & Compliance Officer](#). Some of this work may be proprietary or otherwise inappropriate to reveal outside the Company.

Ticket Swap

An employee had access to NuStar tickets to sporting events to be used for entertaining [customers](#) or other NuStar use. The employee sent some of the NuStar tickets to an acquaintance working at a hotel chain in exchange for free hotel rooms for the employee's personal use. The employee misused [NuStar's assets](#).



Integrity in the Company

Loans

Loans from NuStar to executive officers or members of the Board of Directors are prohibited. Loans from NuStar to other officers and employees must be approved in advance by the Board of Directors or its designated committee, other than loans to non-executive employees in the event of a natural disaster or other emergency.

Charitable Contributions

In the U.S., all charitable contributions by NuStar must be pre-approved by the Corporate Communications Department or the appropriate regional Human Resources representative (if request is made in the region) and must adhere to the *Charitable Contributions Guidelines*, which are available upon request from Corporate Communications, Tax or the local Volunteer Council.

Before making any non-U.S. charitable contribution, employees must submit proper documentation to NuStar's chief legal officer and obtain advance written approval from the Executive Vice President & Chief Administrative Officer for any NuStar charitable contributions, as required by NuStar's [Anti-Bribery Policy](#), accessible through the [NuStar Ethics intranet page](#). For more information or to seek pre-approval, please refer to NuStar's [Anti-Bribery Policy](#).



Integrity in the Company

Litigation and Government Investigations

Responding to inquiries from outside lawyers or government representatives is serious and requires special care. NuStar has the right to protect its legal interests when dealing with litigants and regulators or other government representatives. For example, disclosure of information that is subject to the attorney-client privilege or similar protections can cause the loss of the privilege and cause significant harm to NuStar.

If contacted by any attorney or government representative regarding an investigation or other legal matter, we must advise him or her that responses must be coordinated through the Legal Department and then we should immediately contact the Legal Department to receive further advice. This process helps us protect our interests and the accuracy and completeness of the information we provide.

We must never destroy or alter documents that may relate to a lawsuit or claim or a request for information from any government office or agency, unless the Legal Department has provided written permission to do so. We must comply immediately with any legal hold notices from the Legal Department that require we retain NuStar records for legal purposes, which means taking all reasonable steps necessary to retain and prevent the destruction, deletion, purging, overwriting or alteration of records and information that may be subject to the legal hold.

When we become aware of threatened or actual litigation, a pending investigation, or subpoena involving NuStar, we must retain all potentially relevant information and contact the chief legal officer immediately.



Integrity in the Company

Nonpublic Information

Safeguard NuStar's nonpublic information, which includes everything from our contracts and pricing information to our marketing plans and employee information.

We must take care not to disclose **nonpublic information** to anyone outside NuStar, including to family and friends, except when disclosure is required for business purposes. When disclosure is required for business purposes, we must take appropriate steps to prevent misuse of the information, such as execution of a confidentiality agreement approved by the Legal Department. Copies of executed confidentiality agreements must be provided to the Legal Department.

It's also important that we do not give **nonpublic information** to others *inside* NuStar unless there is a business reason to do so.

We are obligated to protect NuStar's **nonpublic information** at all times, including outside of the workplace and working hours, and even after employment ends.

We are all required to retain or discard NuStar records in accordance with NuStar's record retention policies. The Legal Department may occasionally issue legal hold notices with instructions to retain records in the case of actual or threatened litigation or government investigation. We must all abide by the directions contained in these notices, as failure to do so could subject us to serious legal risks.

Refer to NuStar's *Global Information Security Policy, Records and Information Management Policy, Technology Acceptable Use Policy* and *Privacy Policy for NuStar Employees and Non-Employee Workers*, each of which is accessible through the [NuStar Ethics intranet page](#), for additional guidance and tips for safeguarding information.



Integrity in the Company

Nonpublic Information (continued)

What Is **Nonpublic Information**?

Nonpublic information is any information that NuStar has not disclosed or made available to the general public.

Examples include information related to:

- Employees
- Contracts
- Strategic and business plans
- Capital projects
- Major management changes
- Mergers and acquisitions
- Technical specifications
- Pricing
- Proposals
- Financial data
- Product costs

EXAMPLES

Look What I Have

Q: I have just received an e-mail by accident with a file containing the salaries of several other employees. May I share it with other people at work?

A: No. You and your friends at work have no business reason to have this information. You should delete the e-mail and bring the error to the sender's attention. Disclosing the information to other employees is a Code violation.

Integrity in the Company

Insider Trading

Trading in stocks or securities—including purchases, sales, gifts, donations or other transfers—based on [material nonpublic information](#), or providing [material nonpublic information](#) to others so that they may trade, is illegal and may result in termination of employment and criminal prosecution. We have established quarterly “blackout periods” for our Board of Directors, officers and certain employees, and anyone in possession of [material nonpublic information](#) is prohibited from trading, regardless of when that occurs. Refer to the [Insider Trading Policy](#) accessible through the [NuStar Ethics intranet page](#) or, for additional information, contact NuStar’s Corporate Secretary at corporatesecretary@nustarenergy.com.

EXAMPLES

A New Acquisition

Q: I have learned that NuStar is considering the acquisition of a publicly traded company. May I acquire the stock of this company in anticipation of the acquisition?

A: No. Trading on [material nonpublic information](#) is illegal, whether you are trading NuStar units or the stock of another company.

Earnings are Up

Q: I would like to purchase NuStar units. I know our earnings are up this quarter, so I’m sure the price of our units will go up after that’s announced in our earnings call after the quarter ends. May I buy units?

A: No. You know [material nonpublic information](#), and you can’t buy any units until that information is publicly announced and in accordance with any applicable blackout periods.

Integrity in the Company

Privacy

We respect the privacy of all our employees, business partners and [customers](#). We must handle personal data, including social security numbers and personal banking information, responsibly and in compliance with all applicable privacy laws. Anyone who handles the personal data of others must:

- Follow applicable law and NuStar policies;
- Act in accordance with any relevant contractual obligations;
- Collect, use and process such information only for legitimate business purposes;
- Limit access to the information to those who have a legitimate business purpose for seeing the information; and
- Take care to prevent unauthorized disclosure.

Remember: any data we store on NuStar computers, phones or other technology resources belongs to NuStar and may be reviewed by NuStar at any time. We should have no expectation of privacy in connection with our use of NuStar technology resources.

Refer to NuStar's [Technology Acceptable Use Policy](#) and [Privacy Policy for NuStar Employees and Non-Employee Workers](#), both accessible through the [NuStar Ethics intranet page](#), for additional guidance on the handling of personal data and a description of protected information.

Integrity in the Company

Cybersecurity

We rely on our information technology systems and our operational technology systems to process, transmit and store information, such as employee, [customer](#) and [vendor](#) data, and to conduct almost all aspects of our business, including safely operating our pipelines and storage facilities, recording and reporting transactions and receiving and making payments.

Although NuStar has robust cybersecurity procedures and practices in place, the risk of cyberattacks continues to increase. We are all responsible for NuStar's cybersecurity and have an obligation to mitigate the threat of cyberattacks by:

- Avoiding clicking on links in unsolicited emails and being wary of email attachments;
- Maintaining secure passwords and not sharing private information or passwords with anyone;
- Avoiding using Wi-Fi connections without passwords, including those in public places, and not allowing your devices to auto-join unfamiliar Wi-Fi networks;
- Keeping your devices secure and accounted for at all times and always locking your workstation; and
- Never installing unauthorized software, applications, hardware or storage devices.

If you become aware of a cyberattack or a potential cyberattack, it must be reported immediately. Refer to NuStar's [Cyber Incident Response Policy](#), [Technology Acceptable Use Policy](#) and [Global Information Security Policy](#), each of which is accessible through the [NuStar Ethics intranet page](#), for additional information and guidance regarding safeguarding information and reporting potential cyberattacks.

Integrity in the Company

Protecting NuStar's Reputation

Media and Investor Communications

We must speak to the media and investors with one voice. To prevent misunderstandings and miscommunication, only a small group of officers authorized by the President & Chief Executive Officer may speak on behalf of NuStar to the press and investment community.

All inquiries regarding NuStar's activities, results, plans or public policy positions should be referred to Investor Relations, the Legal Department or the Corporate Communications Department. We never talk with or forward NuStar information to the media, members of the investment community or anyone else, unless authorized to do so by an authorized NuStar spokesperson.

Publications

Speeches and published works such as magazine articles offer excellent opportunities to enhance NuStar's reputation and further our business objectives. Since any speech or publication by a NuStar employee on a professional topic could be perceived to represent NuStar's position, speeches and publications must be authorized before you commit NuStar time or resources. The applicable departmental Vice President, the Corporate Communications Department and the Legal Department must pre-approve all such speeches and publications.

Professional and Trade Associations

NuStar encourages participation in professional and trade associations in accordance with personal and company interests. When we participate in an outside organization, we must be sure to understand whether we are representing NuStar or acting in a personal capacity, and we must make sure the organization understands our role as well. Only a member of NuStar's Executive Committee can authorize anyone to act as a NuStar representative to an outside organization.

When we participate in a trade or professional group, we may come in contact with our [competitors'](#) employees. We must remember to protect the confidentiality of NuStar's [nonpublic information](#) and avoid any discussion of contract prices, pricing practices or other competitive information.

Conflicts of Interest

We must each act in NuStar's best interest while performing our job. A conflict of interest arises when a personal activity or relationship interferes, or appears to interfere, with an employee's ability to act in NuStar's best interest.

The [Governance, Ethics & Compliance Committee](#) reviews conflicts of interest as they arise. This section provides rules for some common conflict of interest situations, but since we cannot address every potential conflict of interest here, use common sense. When unsure, seek guidance from a supervisor or the [Governance, Ethics & Compliance Officer](#).

Those of us who are responsible for selecting or dealing with a [supplier/vendor](#) on NuStar's behalf must be particularly careful. Our personal interests and relationships must not interfere, or appear to interfere, with our ability to make decisions in NuStar's best interest. When selecting [suppliers/vendors](#), always follow applicable NuStar procurement guidelines. Contact the Strategic Sourcing Department for guidance.

Determining Conflicts of Interest

In any potential conflict of interest situation, ask yourself:

- Could my personal interests interfere with NuStar's interests?
- Might it appear that way to others, either inside or outside of NuStar?

When unsure, seek guidance.



Conflicts of Interest

Outside Investments

We must also avoid investments that could affect, or appear to affect, our decision making on NuStar's behalf. Anyone with [discretionary authority in dealing with](#) NuStar's [customers, suppliers/vendors](#) or [competitors](#) as part of their job at NuStar must not have any financial interest in any of those companies without the prior written approval of the [Governance, Ethics & Compliance Committee](#). If there is any significant change in the previously approved circumstances, it is your responsibility to request re-approval by the [Governance, Ethics & Compliance Committee](#).

Mutual Funds

These restrictions on outside investments do not apply to mutual funds or similar investments in which the employee does not have direct control over the particular companies included in the fund.

Conflicts of Interest

Outside Employment and Speeches

In general, a NuStar employee may have a second job, as long as that outside employment does not interfere with the employee's ability to do his or her job here at NuStar. Local employment policies and contracts may impose additional restrictions.

NuStar employees may not be employed by, or otherwise provide services for or receive payment from, any of NuStar's [customers](#), [suppliers/vendors](#) or [competitors](#) without prior written approval from the [Governance, Ethics & Compliance Committee](#). If there is any significant change in the previously approved circumstances, it is your responsibility to request re-approval by the [Governance, Ethics & Compliance Committee](#).

Employees must have prior written approval from the [Governance, Ethics & Compliance Committee](#) before accepting any payment (including gifts or travel) for speeches or presentations outside NuStar, if the speech or presentation:

- Is part of the speaker's job at NuStar;
- Describes the speaker's work with NuStar; or
- Formally identifies the speaker as a NuStar employee.

Outside Service as an Officer or Director

In general, a NuStar employee may serve as an officer or member of the board of directors of another for-profit business only with prior written approval of the [Governance, Ethics & Compliance Committee](#). Any proposed service by a non-employee member of NuStar's Board of Directors as a non-employee director or equivalent at another for-profit business should be reviewed and discussed with NuStar's President & Chief Executive Officer.

Approval is not required for service as an officer or director of a charitable or other non-profit institution or trade organization, or for service as an officer or director of a family-owned business, unless the family-owned business is a NuStar [customer](#), [supplier/vendor](#) or [competitor](#).

Conflicts of Interest

Relatives and Friends

Business relationships with [relatives](#) or close friends can create the sort of conflict of interest that can be difficult to resolve. We should not participate in a potential or existing NuStar business relationship involving a [relative](#) or a close friend. This includes, for example, being a hiring manager for a position for which your [relative](#) or close friend is being considered or being relationship manager for a company associated with your spouse or other [relative](#).

To be clear: just because a [relative](#) or close friend works at NuStar or becomes a NuStar [customer](#), [supplier/vendor](#) or [competitor](#) doesn't mean there is a conflict of interest. But, if you are also involved in that NuStar business relationship, the situation can be very sensitive. The right thing to do in that situation is to discuss it with the [Governance, Ethics & Compliance Committee](#).

Who Is My "Relative" Under The Code?

Spouses, parents, siblings, grandparents, children, grandchildren, mothers- or fathers-in-law, aunts, uncles or domestic partners are all considered [relatives](#). Also included is any family member who lives with you or who is otherwise financially dependent on you, or on whom you are financially dependent. Even when dealing with family members beyond this definition, take care to ensure that your relationship does not interfere, or appear to interfere, with your ability to act in NuStar's best interest.

Conflicts of Interest

Relatives and Friends (continued)

EXAMPLES

Supplier Selection

Q: It is my job to select a supplier for NuStar. One of the suppliers being considered is a company that employs my spouse. Do I need to take any precautions?

A: In this situation, your spouse's employment may conflict—or at least appears to conflict—with your responsibility to select the best supplier for NuStar. You should consult your supervisor and the [Governance, Ethics & Compliance Committee](#). The best course of action is either for you not to be involved in the selection process, or for your spouse's employer to be eliminated from consideration.

My Brother

Q: My brother works for Company X, which is one of our [customers](#), but he has no dealings with NuStar. I work in Business Development, but I have had no contact with Company X. I now have been asked to manage the Company X account. What should I do?

A: Tell your supervisor about your brother's employment, because in your new job you will have [discretionary authority in dealing with](#) Company X. If your supervisor still wants you to work on the Company X account, seek written approval from the [Governance, Ethics & Compliance Committee](#).

Conflicts of Interest

Gifts, Meals and Entertainment

Accepting gifts or entertainment from a NuStar [customer](#), [supplier/vendor](#) or [competitor](#) can easily create the appearance of a conflict of interest, especially if the value of the gift or entertainment is frequent or significant. As a result, the Code prohibits NuStar employees from accepting any significant gifts, entertainment or any other business courtesy (including discounts or benefits not generally available to NuStar employees) from any NuStar [customer](#), [supplier/vendor](#) or [competitor](#). In accordance with this policy, you must obtain written approval of your supervisor prior to accepting any gift, entertainment or other business courtesy, other than as set forth below.

What is considered “significant” may be different for different departments, but a general rule of thumb is: we can’t accept anything we cannot give.

Acceptance of anything that exceeds or violates the following limitations must be approved in writing by your supervisor.

Gifts

- Do not accept gifts in exchange for doing, or promising to do, anything for a [customer](#) or [supplier/vendor](#).
- Never ask for gifts from a [customer](#) or [supplier/vendor](#).
- Do not accept gifts of cash or cash equivalents, such as gift cards.
- Do not accept gifts of more than a nominal value. Examples of acceptable gifts include a logo pen or t-shirt, or a small gift basket at holiday time.
- Gifts of symbolic value, such as trophies and statues that are inscribed in recognition of a business relationship, may be accepted.
- Gifts or discounts offered to a large group of employees as part of an agreement between NuStar and a [customer](#) or [supplier/vendor](#) may be accepted and used as intended by the [customer](#) or [supplier/vendor](#).

Meals and Entertainment

- Do not accept meals or entertainment in exchange for doing, or promising to do, anything for a [customer](#) or [supplier/vendor](#).
- Never ask for meals or entertainment from a [customer](#) or [supplier/vendor](#).
- Occasional meals and entertainment from [customers](#) and [suppliers/vendors](#) are acceptable only if the event is attended by the [customer](#) or [supplier/vendor](#), our position or role at NuStar requires it, and the costs involved are in line with local custom for business-related meals and entertainment. For example, ordinary business meals and attendance at local sporting events generally are acceptable.



Conflicts of Interest

Gifts, Meals and Entertainment (continued)

Travel and Premium Events

Before accepting an invitation from a [customer](#) or [supplier/vendor](#) to an event involving out-of-town travel or overnight stay, or to a premium event such as the Olympics, World Cup, Super Bowl or Academy Awards, you must get a supervisor's determination of whether there is adequate business rationale for attendance at the event. If there is, NuStar should pay for travel and attendance.

Refusing Gifts, Meals and Entertainment

When offered a gift, meal or entertainment that exceeds the limits noted above, we must politely decline and explain NuStar's rules. If returning a gift would be offensive, or the circumstances under which it was given would otherwise preclude its return, accept the gift, but then notify the [Governance, Ethics & Compliance Committee](#). The [Governance, Ethics & Compliance Committee](#) will coordinate either donating the item to charity, or distributing or raffling the item among a large group of employees.

Gifts, Meals and Entertainment for Customers and Suppliers/Vendors

Gifts, meals and entertainment for [customers](#) and [suppliers/vendors](#) must support NuStar's legitimate business interests and should be reasonable and appropriate under the circumstances. Always be sensitive to our [customers'](#) and [suppliers'/vendors'](#) own rules on receiving gifts, meals and entertainment, and the laws of such [customers'](#) or [suppliers'/vendors'](#) home country and the applicable NuStar location. Any gifts, meals or entertainment to non-U.S. [customers](#) or [suppliers/vendors](#) must be in compliance with NuStar's *Anti-Bribery Policy*.

Do not give NuStar units as a gift on NuStar's behalf under any circumstances.

Tickets and Lodging for Personal Use

Tickets to sporting events or other entertainment venues that are offered by a [customer](#) or [supplier](#) for your personal use, without attendance by the [customer](#) or [supplier/vendor](#), are considered gifts. They should not be accepted, unless offered to a large group of employees as part of an agreement between NuStar and the [customer](#) or [supplier/vendor](#). The same is true of personal use of a condominium or vacation home, or personal travel on a private aircraft.



Integrity in Dealing with Others

Dealing with Governments and Other Decision Makers

Like all businesses, NuStar is subject to many laws, both U.S. and non-U.S., that prohibit bribery. A bribe is giving or offering to give anything of value to anyone, whether or not they are a government official, to influence a decision. The rule at NuStar is simple: don't bribe anyone or accept a bribe from anyone, anytime, for any reason.

Examples of bribes include payment to a government official or a business representative to encourage a decision to award or continue business relations, to influence the outcome of a government audit or inspection, to obtain a license or permit, or to influence tax or other legislation.

We should also be careful when giving gifts or paying for entertainment or other business courtesies on NuStar's behalf. We want to avoid the possibility that the gift, entertainment or courtesy could be perceived as a bribe, so it's always best to provide these infrequently and, when we do, to keep their value moderate.

It is important to remember that these rules apply whether doing business inside or outside of the United States. In general, do not offer or give anything to any [foreign government official](#)—directly or indirectly—in return for any type of business advantage or favorable treatment. You must obtain written prior approval from NuStar's chief legal officer or her designee before providing [anything of value](#) to a [foreign government official](#), in accordance with NuStar's [Anti-Bribery Policy](#).

Who Are [Government Officials](#)?

- Employees or agents of any government or government-controlled entity anywhere in the world.
- Political parties and party officials.
- Candidates for political office.
- Employees or public international organizations such as the United Nations.
- Employees or agents of state-owned, state-affiliated or state-controlled entities, such as [Petróleos Mexicanos](#) or [PetroChina](#).

It is your responsibility to identify whether or not someone you deal with is a [government official](#). When in doubt, consult the chief legal officer or her designee.

The sanctions for violating anti-bribery laws can be severe, including significant individual and corporate fines, and even imprisonment.

Please refer to NuStar's [Anti-Bribery Policy](#) and [Third-Party Anti-Bribery Policy](#), each of which is accessible through the [NuStar Ethics intranet page](#), for NuStar's rules regarding gifts and entertainment.



Integrity in Dealing with Others

Dealing with Government Officials and Other Decision Makers (continued)

Improper Payments by Third Parties

NuStar may be held liable for **bribes** paid by a third-party agent or consultant acting on NuStar's behalf. For this reason, we must conduct proper due diligence when engaging a prospective third party who might interact with any government or any other third parties that may act on NuStar's behalf. We must not engage a third-party agent or consultant:

- If there is any reason to believe that the agent or consultant may attempt to **bribe any party, including any foreign government official**; or
- Without entering into a written contract that has been approved by the Legal Department.

All third parties must be informed about NuStar's expectation of compliance with anti-corruption laws and NuStar's policies.

Refer to NuStar's *Anti-Bribery Policy* and *Third-Party Anti-Bribery Policy*, each of which is accessible through the [NuStar Ethics intranet page](#), for more specific guidance about the required due diligence and process for engaging any third-party representative.



Integrity in Dealing with Others

Dealing with Governments and Other Decision Makers (continued)

EXAMPLES

A Sign of Good Will

Q: A public health inspector has arrived at a NuStar terminal. May I present a box of NuStar hats, pens and other like items to the inspector as a sign of good will?

A: It depends. Generally, a one-time gift of a promotional item containing the NuStar name or logo such as hats, pens, or t-shirts collectively valued at \$50.00 (USD) or less given to someone who may be considered a **government official** is permissible so long as it complies with all other requirements of NuStar's *Anti-Bribery Policy* and is in compliance with local law. However, giving **anything of value** to the health inspector under these circumstances may be perceived as a **bribe** intended to influence the inspector's review of the facility.

Increase in Commission

Q: A NuStar consultant used to assist with government relations in a foreign country recently asked us for a large increase in commission. I suspect the consultant may intend to pass this money on to local officials. What should I do?

A: Report your suspicions to the chief legal officer or her designee at once. No such payments should be made to the consultant until NuStar has investigated your concerns.



Integrity in Dealing with Others

Personal Political Activity

NuStar encourages personal participation in the political process in a manner consistent with all relevant laws and NuStar guidelines.

- Consult with and obtain the advance written permission of the chief legal officer or her designee before making any political contributions in any country other than the United States.
- No employee's job will be affected by his or her personal political views or choice in personal political contributions.
- NuStar will not reimburse employees for their personal political activity.
- We must not use NuStar's reputation or assets, including time at work, to further our personal political activities or interests.
- Before seeking or accepting a public office, obtain prior approval from the Legal Department and the Senior or Executive Vice President overseeing your department.

EXAMPLE

A Political Friend

Q: My friend is running for political office in the United States, and I would like to help with the campaign. Is this allowed?

A: Yes. Your personal political activity is your business. Just make sure that you do not use [NuStar's assets](#), including NuStar time, e-mail or NuStar's name, to advance the campaign.

NuStar's Employees' Political Action Committee (NuStarPAC)

NuStarPAC contributes to various political candidates, as well as political organizations, in the United States. NuStarPAC's Board of Directors oversees and administers these contributions, all within the requirements of U.S. and/or applicable state law. All NuStarPAC contributions are public record and also accessible through our intranet home page.



Integrity in Dealing with Others

Trade Restrictions and Boycotts

We must comply with all applicable trade restrictions and boycotts imposed by the U.S. government. These restrictions prohibit NuStar from engaging in certain business activities in specified countries, and with specified individuals and entities, including prohibitions on interaction with identified terrorist organizations, cartels or narcotics traffickers. We must also abide by U.S. anti-boycott laws that prohibit companies from participating in any international boycott not sanctioned by the government.

[Trade Sanctions under the Office of Foreign Assets Control \(OFAC\)](#)

Under U.S. law, economic sanctions against targeted foreign countries, individuals and organizations are imposed to advance U.S. foreign policy and national security objectives. OFAC is charged with implementing and administering various sanctions programs against targeted foreign governments, individuals and groups or entities. In addition, other agencies, such as the Department of State and the Department of Commerce, often are involved in economic sanctions and trade control programs related to terrorism or organized criminal activity.

The U.S. government aggressively pursues failures to follow proper procedures and abide by U.S. trade sanction programs. Failure to comply would subject NuStar, as well as the individual employees engaged in such prohibited activity, to severe civil and criminal penalties, ranging from forfeiture of all gains in connection with the prohibited transaction to imprisonment. For any questions regarding NuStar's regulatory obligations or the screening process used by NuStar to comply with these obligations, contact the Legal Department or the Customs and International Trade Department.

[Anti-Boycott](#)

The United States also prohibits cooperation with unapproved boycotts and embargoes by other countries. Since 1948, the Arab League countries have maintained an official boycott of trade with Israel and against companies that trade with Israel. While many Arab countries have stopped participating in the boycott, certain persons and entities continue attempting to enforce a secondary boycott of Israel by drafting letters of credit and related documents to prevent the economic benefit of such instruments from benefiting Israel.

Anti-boycott legislation designed to counteract the boycott of Israel has been in effect since 1977. Substantial criminal and civil penalties may be imposed against companies and individual employees who violate these laws.

Trade Restrictions and Boycotts

Contact the Legal Department with any questions about our obligations in this area, including trade restrictions that may be imposed by governments other than the U.S.



Integrity in Dealing with Others

Dealing with Customers and Suppliers/Vendors

NuStar values its partnerships with customers and suppliers/vendors. Treat these partners in the same manner we expect to be treated.

Always deal fairly with **customers** and **suppliers/vendors**, treating them honestly and with respect:

- Do not engage in unfair, deceptive or misleading practices.
- Always present NuStar products and services in an honest and forthright manner.
- Protect our **customers'** and **suppliers'/vendors'** confidential information.

We also expect that our **suppliers/vendors** will take no action contrary to the principles of the Code.

EXAMPLE

A Customer Meeting

Q: I am attending a **customer** meeting with another NuStar employee, and the other employee makes what I believe to be an intentionally false statement about our capabilities. What should I do?

A: Correct the error during the meeting if possible. If that is not possible, raise the issue with the employee, your supervisor or other responsible NuStar personnel after the meeting, and ensure that NuStar corrects any **customer** misperception. If you are correct that the other employee intentionally lied to a **customer**, the employee violated the Code.



Integrity in Dealing with Others

Dealing with Shippers

NuStar's common carrier pipeline business depends on its shippers. Take care in dealing with shippers and their information.

NuStar complies with the Interstate Commerce Act by providing transportation upon reasonable request, protecting its shippers' information and by not providing undue or unreasonable preference or advantage to any shipper, including any affiliate. We also allow third-party connections to our pipeline system as required by the Interstate Commerce Act. While compliance with the Interstate Commerce Act is only required on pipelines regulated by the Federal Energy Regulatory Commission, NuStar applies the same standards on its intrastate and ammonia common carrier pipelines.

We also comply with all applicable laws, rules and regulations associated with product transportation movements promulgated by the applicable governing agency, such as the Federal Energy Regulatory Commission, the Surface Transportation Board or a state agency.

Protected Shipper Information includes, but is not limited to, the identity of the shipper and/or the nature, kind, quantity, destination, consignee or routing of any product tendered or delivered for transportation.

It is also a violation of the Interstate Commerce Act for anyone outside of an authorized NuStar employee, such as a **customer**, to ask for **Protected Shipper Information** from a NuStar employee.

In general:

- Do not discuss **Protected Shipper Information** with any unauthorized party, even if you trust the other party. This includes casual conversations, emails or texts with other employees, **customers**, **supplier/vendors**, truck drivers or other pipeline company personnel about product type, volumes and shippers. It also includes posts on social media about our operations.
- Be cautious when meeting with multiple shippers in one setting, such as a conference.
- If you become aware of a possible violation, contact the Legal Department for further guidance.
- Notify the Legal Department if an unauthorized party requests any shipper information.

Those of us with access to **Protected Shipper Information** are required to understand these restrictions and ensure that our actions are in compliance with these safeguards against affiliate abuse. Refer to NuStar's [Interstate Commerce Act Policy](#) and [Connection Policy](#), each of which is accessible through the [NuStar Ethics intranet page](#), for additional guidance.



Integrity in Dealing with Others

Dealing with Competitors

Take care in dealing with competitors and gathering information about competitors. Various laws govern these sensitive relationships.

[Anti-Trust and Competition Law](#)

We are committed to free and open competition. We will compete vigorously but honestly, and we comply with all competition and anti-trust laws wherever we carry out business. Most countries have laws designed to encourage and protect free and fair competition. In general, the laws prohibit:

- Arrangements between [competitors](#) to restrain trade in some way; and
- Use of market power to engage in unfair price discrimination and other unfair practices.

Conduct permissible in one country may be unlawful in another. Penalties for violation can be severe, up to and including prison and fines for millions of dollars.

In general, don't:

- Discuss prices, costs, market distribution, production or other competitively sensitive information with our [competitors](#);
- Make statements (in emails, instant messages, presentations, on social media platforms or otherwise) that imply or state that NuStar has few or no [competitors](#) or that we seek to harm our [competitors](#) or otherwise exploit an advantage improperly.

Refer to the [Anti-Trust and Competition Law Policy](#) accessible through the [NuStar Ethics intranet page](#).



Integrity in Dealing with Others

Dealing with Competitors (continued)

Competitive Intelligence

Our business may demand that we collect, share and use information about our **competitors** in order to compete effectively, but only in a legal and ethical manner. Just as NuStar values and protects its own **nonpublic information**, we respect the **nonpublic information** of other companies.

Acceptable Intelligence Gathering

It is acceptable to collect **competitive intelligence** through publicly available information or ethical inquiries.

We also may ask third parties about our **competitors**, or accept **competitive intelligence** offered by a third party, as long as there is no reason to believe that the third party is under a contractual or legal obligation not to reveal such information.

Prohibited Activities

The following basic restrictions apply to our ability to gather **competitive intelligence**:

- Do not engage in any illegal or illicit activity to obtain competitive information. This includes theft, trespassing, eavesdropping, wiretapping, computer hacking, invasion of privacy, bribery, misrepresentation, coercion, espionage or threats.
- Do not accept, disclose or use competitive information that is known or suspected to have been disclosed in breach of a confidentiality agreement between a third party and one of our **competitors**.
- Do not disclose or use competitive information that is, or you believe should have been, marked "proprietary" or "confidential" without consulting the Legal Department.



Integrity in Dealing with Others

Dealing with Competitors (continued)

EXAMPLES

A Former Employer

- Q:** We have just hired an employee who worked very recently for one of our **competitors**. May I ask the employee for information about our **competitor**?
- A:** Consult the Legal Department before asking the employee anything about a former employer's business. Never ask a former employee of a **competitor** about any information that the person is under a legal obligation not to reveal. This would include any of our **competitor's** trade secrets, and probably other confidential information as well. Just as you are obligated to maintain confidentiality of NuStar's information, even after you leave NuStar, this new employee may also be obligated to maintain the confidentiality of his or her former employer's information.

A Competitor's Proposal

- Q:** As I prepare to propose a deal to a **customer**, the **customer** offers me a presentation containing our **competitor's** proposal so that we can respond. May I accept it?
- A:** Perhaps. First, ask whether the **customer** is prohibited from sharing this information by a confidentiality agreement. If the **customer** confirms that it is under no obligation to protect the information, you may accept the information. Once you have the presentation, if it is marked "confidential" or "proprietary," or you believe it should have been, consult the Legal Department before disclosing or using the information.



Protecting Health and Safety of People and the Environment

The protection of NuStar's employees, [suppliers/vendors](#), contractors, [customers](#), communities and the environment is NuStar's highest priority. We are committed to maintaining our record of health, safety and environmental excellence. We are each expected to conduct business in accordance with this commitment and to abide by the letter and the spirit of all environmental and safety laws and regulations, not just because it is legally required, but also because it is the responsible way to conduct our business. The full text of NuStar's [Health, Safety and Environmental Commitment](#) can be accessed through the [NuStar Ethics intranet page](#).

We are committed to:

- Ensuring that safety continues as a core value that is integrated into all our business activities;
- Providing a workplace that meets or exceeds applicable health and safety laws and regulations;
- Establishing our own safety and health standards and technical guidance based on best practices;
- Striving to continually improve our safety and health performance; and
- Encouraging all NuStar personnel to contribute to safety improvements.

NuStar is committed to environmental responsibility, and it is our policy to conduct our business with a sincere and proper regard for the environment.

We should each know and comply with applicable laws and regulations and consult with the Health, Safety and Environmental Department or the Legal Department to learn more about applicable laws. We are expected to act as stewards of the environment by adhering to workplace rules and regulations and reporting violations of safety and environmental laws and regulations to a supervisor, the [Governance, Ethics & Compliance Officer](#) or through [EthicsPoint](#).



Working with Integrity

No Discrimination, Harassment or Retaliation

It is our policy not to discriminate or allow the harassment of employees on the basis of sex, gender identity, sexual orientation, race, color, religious creed, national origin, physical or mental disability, protected veteran status, age, genetic characteristics or any other category protected by federal, state or local law. NuStar is an affirmative action employer and maintains affirmative action procedures and practices to fulfill the objectives of that policy.

Harassment, which includes slurs, jokes and other verbal, non-verbal, graphic, electronic or physical conduct that could create an intimidating, hostile or offensive work environment, is not tolerated at NuStar. Anyone who may have experienced or witnessed any situation that could be considered discrimination or harassment should immediately contact their supervisor and/or the Human Resources Department.

NuStar will not retaliate against anyone who reports or participates in an investigation of a possible violation of the Code, provided there has been no knowingly false accusation. Further, pursuant to 10 U.S.C. 2409, employees are protected from retaliation or reprisal for any disclosure of gross mismanagement of any Department of Defense (DOD) contract or grant, a gross waste of DOD funds, any abuse of authority relating to any DOD contract or grant, or any violation of law, rule or regulation related to any DOD contract.

Report any evidence of retaliation or reprisal to a supervisor, the Human Resources Department, the [Governance, Ethics & Compliance Officer](#), the Legal Department, any member of NuStar's senior management or through [EthicsPoint](#).

EXAMPLES

Off-Color Jokes

Q: One of my co-workers frequently makes off-color jokes during meetings that make me uncomfortable. What should I do?

A: Offensive behavior, including inappropriate jokes, is not tolerated. If you are uncomfortable raising the issue directly with your co-worker, or this approach doesn't work, speak with your supervisor or your Human Resources representative.

Discrimination by Manager?

Q: I feel that I am being discriminated against by my manager, what do I do?

A: All NuStar employees should have a work environment that's free of illegal discrimination, harassment or retaliation from anyone. If you feel you are being discriminated against by your manager, speak with his or her supervisor, the [Governance, Ethics & Compliance Officer](#) or your Human Resources representative.



Working with Integrity

Safe Workplace

NuStar is committed to providing a safe and efficient workplace for its employees. One way NuStar ensures workplace safety and efficiency is by prohibiting its personnel, as well as the personnel of its contractors, from possessing, using or being under the influence of alcohol or illegal drugs on NuStar's property or while driving or otherwise doing work for NuStar.

NuStar occasionally sponsors events at which alcohol is served, and we expect our employees to exercise restraint, not drink excessively and act responsibly at these events.

NuStar requires employees to submit to drug and/or alcohol tests (such as pre-employment, reasonable suspicion, post-accident or incident and random testing), subject to applicable collective bargaining agreements and applicable laws. NuStar requires that its contractors maintain a similarly stringent policy. Refer to NuStar's [Alcohol and Substance Abuse Policy](#) and [Contractor Alcohol and Substance Abuse Policy](#), both accessible through the [NuStar Ethics intranet page](#).

We are committed to a positive work environment, free of violence, and we will not tolerate any level of violence or threat of violence in the workplace. Under no circumstances should anyone bring a weapon to work. If you become aware of a violation of this policy, please report it to the Human Resources Department immediately.



Administration of the Code

The Code is designed to ensure consistency in how we conduct ourselves. The procedures for handling potential violations of the Code have been developed to ensure consistency in the process across the organization.

No set of rules can cover all circumstances. These guidelines may also be varied as necessary to conform to local law or contract.

Responsibility

The [Governance, Ethics & Compliance Officer](#) manages administration of the Code, with oversight by the President & Chief Executive Officer and the Audit Committee of the Board of Directors, with regular input from the [Governance, Ethics & Compliance Committee](#). Any waiver of the Code for executive officers or members of the Board of Directors of NuStar may only be made by the Board of Directors or a committee of the Board of Directors.

Investigation of Potential Code Violations

NuStar takes all reports of potential Code violations seriously and is committed to confidentiality and an investigation of all allegations. Employees who are being investigated for a potential Code violation will have an opportunity to be heard prior to any final determination. NuStar follows local grievance procedures in locations where such procedures apply.

What the Code Does Not Do

The Code sets forth our expectations for how we will conduct ourselves, with regard to each other, the environment, our communities, our [customers](#) and our [suppliers/vendors](#). The Code is neither a complete list of NuStar's policies or legal obligations nor a contract of employment, and it does not guarantee anyone continued employment.



Administration of the Code

Raising Concerns

We each have an obligation to uphold NuStar's ethical standards. If we observe behavior that concerns us, or that may represent a violation of our Code, raise the issue promptly. Doing so will provide the opportunity to deal with the issue and correct it, ideally before it becomes a violation of law or a risk to health, safety, the environment, security or NuStar's reputation.

Failure to comply with the Code and NuStar policies can have severe consequences for both NuStar and the people involved. In addition to damaging our reputation, conduct that violates the Code may also violate the law. Violations can subject NuStar, as well as the individuals involved, to civil suits, criminal prosecution or both. NuStar will impose disciplinary action for violations of the Code up to and including termination of employment.

Remember that a violation of the Code could include circumstances where someone:

- Has condoned, participated in or concealed actions that violate the Code;
- Has ignored his or her obligation to be informed of the requirements of the Code;
- Disregards or does not report a Code violation;
- Fails to manage his or her employees in a way that promotes Code compliance;
- Retaliates, directly or indirectly, or encourages others to retaliate against someone who reports a violation; or
- Is uncooperative or untruthful during an investigation into a suspected violation of this Code, a NuStar policy or the law.

Raise issues or concerns with:

- A supervisor or other member of management
- The [Governance, Ethics & Compliance Officer](#) or the Legal Department
- The Human Resources Department

Or report to:

[EthicsPoint](#)

- **Call:** 1-877-707-8685 (For Mexico: 001-877-707-8685)
- **On the web:** nustarenergy.ethicspoint.com



Make a Personal Commitment

Annual Certification

Employees will be required to certify annually that they have read, and understand their obligations under, the Code. Additionally, employees are required to certify to our personal commitment to continue complying with the Code.

Failure to read the Code or complete the annual certification does not excuse and will not excuse anyone from responsibility for understanding and complying with the Code.



Glossary

The Glossary defines some of the terms used in the Code. If these definitions or other words or phrases used in the Code are still unclear, please consult the [Governance, Ethics & Compliance Officer](#).

Anything of value – Anything that might have value to the affected individual, including cash, gifts, meals, entertainment, business opportunities, NuStar products, offers of employment and more. There is no monetary threshold; any amount could be construed as a [bribe](#).

Bribe – Giving or offering to give [anything of value](#) to anyone to influence a discretionary decision. Local law may impose a broader definition in some jurisdictions.

Competitive intelligence – Information about our [competitors](#).

Competitor – For the purposes of the Conflicts of Interest and Competitive Intelligence provisions only, “[competitor](#)” means any business or entity, other than NuStar or one of its subsidiaries, that is in the pipeline, storage & terminalling or marketing business, or any business or entity that is actively considering such activity.

Customer – Any business or entity to which NuStar or one of its subsidiaries sells products or provides services.

Discretionary authority in dealing with a company – The authority to influence NuStar’s selection of a [supplier/vendor](#) or to influence significantly NuStar’s relationship with an existing [customer](#) or [supplier/vendor](#).

Employee Guide – NuStar’s guide containing important employee policies, available through the [NuStar Ethics intranet page](#), under Human Resources Policies.

EthicsPoint – NuStar’s anonymous reporting hotline service, administered by a third party, NAVEX Global, and through which employees and others can ask questions or raise concerns about the Code or other ethics and compliance matters.

Foreign Government Officials – Foreign government officials are generally defined very broadly and may include: (1) Government employees, officers or employees of an SOE; (2) officials or employees of international organizations or departments and agencies thereof; (3) political candidates, political parties; or (4) family members of any of the above.

Governance, Ethics & Compliance Committee – Please see page 47 for more information.

Governance, Ethics & Compliance Officer – Please see page 47 for more information.

Government officials – Employees or agents of any government anywhere in the world, even low-ranking employees or employees of state-owned, state-affiliated or state-controlled entities. The term also includes political parties and party officials, candidates for political office, and employees of public international organizations, such as the United Nations.



Glossary

Limits of Authority – A searchable database of employees’ approval levels for various NuStar transactions, which is accessible through the [NuStar Ethics intranet page](#).

Material nonpublic information – [Nonpublic information](#) that would be reasonably likely to affect an investor’s decision to buy, sell or hold the securities of a company. Examples include a significant merger or acquisition involving NuStar, NuStar’s earnings or results before they are announced, and a change in NuStar’s senior executives. Many other matters may be material. If you are uncertain whether [nonpublic information](#) of which you are aware is material, consult the Legal Department.

Nonpublic information – Any information that NuStar has not disclosed or made generally available to the public, which may include information related to employees, inventions, contracts, strategic and business plans, major management changes, mergers and acquisitions, technical specifications, pricing, proposals, financial data and product costs.

NuStar’s assets – Includes, among other things, NuStar’s money or products, employees’ time at work and work product, computer systems and software, telephones, wireless communication devices, equipment, photocopiers, tickets to concerts and sporting events, NuStar vehicles, proprietary information and company trademarks.

NuStar Ethics intranet page – Is accessed by clicking on the “NuStar Ethics” tab at the top of the NuStar intranet home page.

Protected Shipper Information – Includes, but is not limited to, the identity of the shipper and/or the nature, kind, quantity, destination, consignee or routing of any product tendered or delivered for transportation.

Relative – A spouse, parent, sibling, grandparent, child, grandchild, mother- or father-in-law, aunt, uncle or domestic partner, as well as any other family member who lives with you or who is otherwise financially dependent on you, or on whom you are financially dependent.

Supplier/Vendor – Any vendor of products or services to NuStar, including consultants, contractors and agents. The definition also includes any supplier or vendor that NuStar is actively considering using, even if no business ultimately is awarded.



Resources

NuStar Ethics Intranet Page

NuStar maintains a [NuStar Ethics intranet page](#) with additional information about the Code, other policies and guidelines and other ethics and compliance matters. If you do not have access to NuStar's intranet, ask your supervisor, Human Resources representative or the Legal Department, or contact the [Governance, Ethics & Compliance Officer](#) for more information.

Policies and Guidelines

The Code does not address all workplace conduct. NuStar maintains additional policies and guidelines that may provide further guidance on matters in the Code or address conduct not covered by the Code.

The following list includes many of the policies and guidelines available through the "Important Policies" tab at the top of the [NuStar Ethics intranet page](#).

- Alcohol and Substance Abuse Policy (located under Human Resources Policies)
- Anti-Bribery Policy and Third-Party Anti-Bribery Policy
- Anti-Trust and Competition Law Policy
- Approval Authority Policy
- Commodity Trading Compliance Guide
- Connection Policy
- Contractor Alcohol and Substance Abuse Policy
- Contracts Policy
- Customs and International Trade Policy (located under Strategic Sourcing)
- Cyber Incident Response Policy (located under Information Systems Policies)
- Employee Guide (located under Human Resources Policies)
- Global Information Security Policy (located under Information Systems Policies)
- Health, Safety and Environmental Commitment
- Insider Trading Policy
- Interstate Commerce Act Policy
- Privacy Policy for NuStar Employees and Non-Employee Workers (located under Information Systems Policies)
- Purchase Card Policy
- Sanctions Compliance Policy (located under Strategic Sourcing)
- Technology Acceptable Use Policy (located under Information Systems Policies)



Resources

The Governance, Ethics & Compliance Officer

The [Governance, Ethics & Compliance Officer](#) is available to answer any questions about the Code or NuStar's policies or to discuss any concerns about potential Code violations.

To contact the [Governance, Ethics & Compliance Officer](#):

- Call +1-210-918-2512
- E-mail ethics.compliance@nustarenergy.com or amy.perry@nustarenergy.com
- Fax to +1-210-918-5469
- Mail to: [Governance, Ethics & Compliance Officer](#)
c/o Legal Department
NuStar Energy L.P.
19003 IH-10 West
San Antonio, TX 78257 USA

The Governance, Ethics & Compliance Committee

NuStar's [Governance, Ethics & Compliance Committee](#) oversees NuStar's ethics and compliance programs and meets at least quarterly. The committee is composed of representatives from many NuStar departments, and the members are listed on the [NuStar Ethics intranet page](#). The [Governance, Ethics & Compliance Officer](#) serves as the chair of the committee. Please contact the [Governance, Ethics & Compliance Officer](#) or any committee member if you have a question or a matter for the committee's consideration.